# BRIGE JER WORLD

2022 SUSTAINABILITY REPORT







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# GROWING WITH OUR SUPPLIERS AND COMMUNITIES





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### GROWING WITH OUR SUPPLIERS AND COMMUNITIES









# CEO CHAIRMAN LETTER

# **MOHAMMAD ABU-GHAZALEH** CHAIRMAN AND CEO



# "We hope that through our efforts we can set an example and inspire everyone we touch to make small, meaningful steps toward protecting our planet."

There is no denying that our environment and our natural resources are under threat. We are seeing things unfold, quickly... in real time. A quick glance at the news shows that temperatures are soaring, devastating wildfires are rampant across the globe, and droughts are occurring in areas where we once did not see them.

As a global agricultural company, we understand the importance of focusing on the basics - water, air, trees, and soil-and protecting the environment wherever we can. It is essential for human survival. It is essential to our survival, and as an industry leader, we believe it is our duty to set an example.

We are actively and aggressively taking action to find solutions that address called insetting, is part of our larger commitment to combat climate change. these issues within our own ecosystem. Our goal is to not only restore the balance of our ecosystem, bringing it back to how Mother Nature intended us In addition, as part of our work to maximize our assets, we became more efficient in the to use her, but to inspire others to make changes where we can. Sustainability is loads we shipped via our ocean logistics arm. Although our fuel consumption increased a collective effort. I believe that if we go back to basics and focus on using more over 2021 levels, we transported more product per load-each container requires 1.43 ton nature-based approaches, we can make a big impact. of fuel for transport in 2022, while the same amount required 1.81 tons in 2019.

# GROWING WITH OUR SUPPLIERS AND COMMUNITIES







Our scientists and researchers are working diligently to improve and uncover farming methods to help optimize our yields while preserving and protecting our growing lands. We're focused on ways in which we can leverage technology like drones and smart farming, to continue to move towards a circular economy on our farms.

We are proud of the progress we made in 2022, which you'll see in our 2022 Sustainability Report. We leaned into our expertise with the goal of becoming a more sustainable, agile company.

In a year that was marked by supply chain disruptions, shortages of raw materials, unprecedented inflation, and higher interest rates, we increased our efficiencies and made continuous improvements to use what we have to its fullest capacity.

We debuted our first carbon-neutral pineapple, reduced the amount of food waste we produce, and focused on becoming more efficient in our shipping.

We're proud to have launched the Del Monte Zero™ pineapple, a carbon neutral certified pineapple, which offsets carbon emissions from farm to market. This certification was accomplished through a long-standing program of carefully curated farms that incorporate conservation and reforestation areas to sequester CO<sub>2</sub> in situ. This process,







# CEO **CHAIRMAN** LETTER

"Technology and innovation have been a part of our journey, and we only see that continuing."

To further our goal to reduce food waste, we were the first grower to join the Pacific Coast Food Waste Commitment in 2022 where we pledged to reduce food waste across our operations, but also serve as a model for other suppliers and growers. In 2022, we diverted 93% of food waste from landfill.

Additionally, we used our years of industry knowledge, coupled with artificial intelligence and our robust data library, to work to perfect our pricing predictability. We're close to perfecting the technology with supply and demand for avocados. With a better predictability model, we're able to better match supply and demand and have a more consistent business and less food waste.

Technology and innovation have been a part of our journey, and we only see that continuing. It allows us to make smarter decisions and become more agile and sustainable in our operations.

Our efforts extend well into the communities we operate in across the globe. These communities are our backbone and a part of our family. Their well-being is important to us, and we strive to improve their lives by providing access to food, education, and health services. These efforts are deeply woven into the fabric of all our operations.

Our mission truly is to create a Brighter World Tomorrow®. Sustainability isn't something we believe in, it's who we are. We hope that through our efforts we can set an example and inspire everyone we touch to make small, meaningful steps toward protecting our planet. There is strength in numbers.

### We're optimistic for what's to come.

Regards,

**Mohammad Abu-Ghazaleh Chairman & CEO** 



### PROVIDING **HEALTHY CHOICES**











# CSO STATEMENT

"We believe that we can effect change and bring about the adoption of new technologies to create a more sustainable future."





# At Fresh Del Monte, sustainability is at our core. As we continue to learn from our team's field experience, we are painfully aware that time is of the essence, and the need to climate-proof our operations is more urgent than ever.

For several decades, we have been working to lower our environmental footprint and create ways to marry large-scale agribusiness with the conservation of nature around our farms. With the same enthusiasm, our teams are now involved in developing climate resiliency plans that can help us deal with a climate landscape that is changing in front of us. Because we are vertically integrated, we have the unique ability to make a significant impact with our sustainable actions-from the farms to the grocery store shelves.

As a company, we are constantly looking to reduce our greenhouse gas emissions, water withdrawals, food waste, and plastic usage, among many other things, that directly impact our planet. Advancements in science and technology are at the top of our list, and the involvement of our supply chain will be crucial to achieving the desired impacts in the near future.

We believe that we can effect change and bring about the adoption of new technologies to create a more sustainable future. But with that comes the need for investments and partnerships. And the biggest impact we can make is when we work together. Sustainability is about collective investment-investment in time, effort, and money-by everyone.

### PROVIDING **HEALTHY CHOICES**

# GROWING WITH OUR SUPPLIERS AND COMMUNITIES





We are doubling down on our research efforts to develop regenerative agricultural practices adapted to tropical crops. And we are excited about changes we are trying as we modify our production process to preserve the health of our soil, including soil amendments, enriched composts and microbes specifically selected to have the biggest impact in tropical conditions.

As a company and global grower, we are committed to finding solutions to ensure the prosperity of our planet into the future. And although we are convinced that genomics and digital technology hold some of the best opportunities to transform our industry, our teams will not look down on any opportunity that can help ensure a better and fruitful future.

# **Hans Sauter Chief Sustainability Officer and Senior Vice President of Research & Development**









# ABOUT THIS REPORT

**Fresh Del Monte releases** additional information within our public financial filings which can be found on the Investor Relations page of our website.

Go to Investor Relations page

Go to Materiality Section



otherwise stated.

This Report was developed to inform our stakeholders of the positive and negative impacts that our organization may have on economic, social, and environmental topics. In it, we provide an overview of who we are as a company, our values, and commitments, and provide details of our approach to addressing our sustainability-related impacts.

The topics in this Report have been determined based on significant material sustainability topics, which are detailed in the Materiality section. The scope of this Report covers our global operations, including our sustainability performance data, and comprises all entities for which Fresh Del Monte holds management responsibility, including our subsidiaries. Unless stated otherwise, the scope of our sustainability data encompasses all our activities, which does not include subcontractors.

To align our non-financial reporting with global sustainability indicators, this Report was prepared with reference to the Global Reporting Initiative (GRI) Standards 2021 framework including mapping to the Sector Guidance for Agriculture, Aquaculture, and Fishing. It also references disclosures from the Sustainability Accounting Standards Board (SASB) for Agricultural Products within the Food & Beverage Sector and the Task Force on Climate-related Financial Disclosures (TCFD). We have developed a separate document for the GRI, SASB, and TCFD content indexes, which can be found on our website.

### PROVIDING **HEALTHY CHOICES**

# GROWING WITH OUR









# CONTACT US

We welcome feedback on our ESG initiatives and reporting and invite you to contact us via email at:

investors@freshdelmonte.com









# COMPANY **OVERVIEW**

In 2022, Fresh Del Monte was rated one of America's Most Trustworthy **Companies by Newsweek.** We believe this trust is foundational to our brand and our success.

Learn more WHERE WE OPERATE



31,828 Full-time employees







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Products available in

# **COUNTRIES**

Fresh Del Monte is one of the world's leading vertically integrated producers, marketers, and distributors of high-quality fresh and fresh-cut fruit and vegetables, as well as a leading producer and distributor of prepared fruit and vegetables, juices, beverages, and snacks in **Europe, Africa, and the Middle East.** We market our products worldwide to over 80 countries primarily under the Del Monte brand, a symbol of product innovation, quality, freshness, and

reliability since 1892. Our global sourcing and logistics network allows us to provide consistent delivery of high-quality products and value-added services to our customers.

Countries in which we operate

"In 2022, Fresh Del Monte was rated one of America's Most Trustworthy Companies by Newsweek. We believe this trust is foundational to our brand and our success".









# MISSION

We want to inspire healthy lifestyles by providing wholesome and convenient products to everyone, everywhere.

# VISION

**Our vision is to inspire** healthy lifestyles through wholesome and convenient products.









### EXCELLENCE

We provide high-quality products and services to fully achieve business results. We have a long-term outlook in everything we do. We do business in an ethical, socially responsible, and transparent way all the time.

### CARE

We relentlessly respect and focus on our team members, consumers, customers, environment, and communities.

### PASSION

We have a passion to consistently deliver the best quality, fresh-cut produce in the industry. We are committed to doing our best every time.

### TRUST

We empower our team members to make the best decisions for our organization by fostering teamwork, focusing on speed, and allowing the freedom to succeed.

### CREATIVITY

We foster innovation and entrepreneurial spirit. We work to continuously improve everything we do.









# 2022 AT A GLANCE



# **ENVIRONMENTAL** • Reached 94%

of our SBTi-approved Scope 1 & 2 emissions goal.

• 574,800 trees planted.

• 29.7% of our own farms implement sustainable farming

practices

# • 4,380 MT

of packaging waste diverted from landfill.

- Released the **DM Zero Pineapple** a carbon neutral pineapple[1]
- Partnered with the **World Wildlife Fund** to enhance our regenerative agriculture practices.

[1] The Zero-e Pineapple Has Arrived | Fresh Del Monte

# **PROVIDING** HEALTHY CHOICES

# GROWING WITH OUR









### SOCIAL

• Revamped our Vendor Code of Conduct to ensure we hold our suppliers to the highest of standards

# • 72 Assessments

conducted addressing our social compliance

# 6,533 Total hours

of Global Social Responsibility Harassment Training

# • 26,697 Total hours

of Overall Human Rights Training globally

# • **57% Reduction**

in high-consequence work-related injuries since 2021.



# GOVERNANCE

• Enhanced our vendor risk assessment process for flagging high risk vendors.

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# ESG **GOALS &** PROGRESS

**Recognizing our global** footprint, we believe we can contribute to the international sustainable development agenda, namely the United Nations **Sustainable Development** Goals (SDGs).

Our work addresses several developmental challenges, such as sustainable use of natural resources, providing decent work and upholding human rights, taking action on climate change, and addressing good health through our products. We believe our ESG goals are well aligned with the global goals, and we will continue to innovate in our operations to demonstrate our support for tackling these compelling issues.

Our ESG goals help us achieve our vision of **A Brighter** World Tomorrow<sup>®</sup> by supporting our strategic objectives and sustainability ambitions, and in 2022 we saw some exciting progress. Details of our progress toward each goal are provided throughout this report.



### **AWARDS AND RECOGNITION**

### **Awards IMPORTANCE TO FRESH DEL MONTE AWARDING BODY** AWARD Food Quality & The annual award honors the dedication Food Quality & and achievement of a food safety and/or **Safety Award** Safety Magazine

Occupational **Risk Preventive** Management System Award

Attained by our Banana Division in Costa Rica National Insurance Institute Costa Rica.

### Recognition

- clean water and food, healthcare, and more.
- **UNESCO World Heritage Site in Guatemala.**

### PROVIDING **HEALTHY CHOICES**

# GROWING WITH OUR







quality assurance team that has made exceptional contributions to upholding the highest of food standards.

• Ranked 14<sup>th</sup> in the Food and Beverage category among U.S.-based companies with revenues of more than \$500 million on Newsweek's America's Most Trustworthy Companies of 2023. List of America's Most Trusted Companies

• Named a Humankind 100 company by Humankind Investments; ranked 59th out of 100 companies that positively impact communities by providing access to

• Recognized by UNESCO for conservation of Quirigüá Archaeological Park, a

# **MEMBERSHIP** ASSOCIATIONS

**Sedex Members Ethical Trade** Audit (SMETA)

The most widely used format for social audits in the world, enabling businesses to assess their sites and suppliers to understand working conditions in their supply chain.

# **Sustainable** Packaging Coalition

Visit Site

**Canadian Produce** Marketing Association

A membership-based collaborative that believes in the power of industry to make packaging more sustainable.

We are members of the Plastic Packaging Working Group for cross-organizational collaboration towards sustainable packaging solutions.



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# APPROACH TO SUSTAI-NABILITY

# **Protecting our planet and** its resources is our collective responsibility.

Our business is intrinsically connected to natural resources and using them responsibly and sustainably is a top priority for Fresh Del Monte. This involves concerted efforts across our operations to conserve biodiversity, reduce our carbon footprint, improve soil health, and water quality, and partner with the communities around our farms.

We recognize that the success of our business is fundamentally linked to people - those in our direct operations and our supply chain. Alongside environmental protection, we prioritize key social issues that impact the wellbeing of our people.

Our vision for **A Brighter World Tomorrow**<sup>®</sup> is our commitment to building a food system that will sustainably meet humanity's most basic needs for generations to come. Our strength is in creating sustainability programs that focus on shared learning and technological innovation, while considering what an entire ecosystem needs to thrive. In doing so, we seek to build a sustainable and resilient business and to positively contribute to the entire agriculture industry.

# Fresh Del Monte's approach to sustainability is grounded in our business strategy

Protect and grow the core



### **Protecting our planet**

Protect and promote the health of our planet, its wildlife and its natural resources.

> • Climate Change • Sustainable Farming Water Stewardship





Drive innovation & expansion growth on value-added categories

Evolve our culture to increase employee engagement & productivity

Become a consumer driven company

Become a technology driven company to drive efficiencies

Integrate sustainability into all we do

# **Sustainability pillars**



Living our values

Drive integrity, fairness, equity and well-being across our operations and our supply chain to deliver on our mission.



### **Providing healthy choices**

Encourage healthy lifestyles by providing fresh and wholesome food to our consumers.



### Growing with our communities

Ensure the well-being of our communities and foster growth within each of them.

# **Critical thematic material topics**

- Circular Economy & Waste
  - Worker Wellbeing
  - Human Rights

• Diversity & Inclusion

- Supply Chain Mangement
- Food Safety & Quality













# MATERIALITY



In 2021, we conducted a materiality assessment to determine which sustainability topics are most important to our stakeholders and most relevant to our business. We engaged a broad set of stakeholders: internal leaders, Board members, employees, investors, customers, and nonprofit partners among others. The resulting priority material topics as shown in the matrix below have informed not only our ESG reporting but also the ESG goals we announced in 2021.





# GROWING WITH OUR





# STAKEHOLDER ENGAGEMENT

Climate Change

Sustainable Farming Practices

Water Stewardship

Risk & Crisis Management

Food Safety & Quality

Talent Management & Culture

**MORE IMPORTANT** . . . . . . . . . . . Stakeholder engagement is a critical component of our approach to sustainability. We regularly engage with our key stakeholders, internal and external, to create a feedback loop that guides our actions. We shape our environmental and social efforts based on feedback from scientific experts and local community leaders.

Beyond our materiality process, we engage with stakeholders such as employees through engagement surveys, consumers through social media, investors through reporting, and local communities through ongoing dialogue to build long-lasting partnerships. Where needed, we engage with governments in ways that promote our vision for **A Brighter** World Tomorrow<sup>®</sup>.

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# ESG **OVERSIGHT** & GOVERNANCE

# **OUR APPROACH**

Strong corporate governance is a vital priority for Fresh Del Monte. Our Board of Directors (the Board) oversees ESG risk and our overall enterprise risk management program, while guiding the effective implementation of our sustainability initiatives.

We believe in the importance of diversity and inclusion at all levels of our company, including our Board. In 2022, 37.5% of our Board were from diverse backgrounds.

Our approach to business ethics goes well beyond compliance and our internal corporate culture fosters behaviors that live up to values and our core principle of "We do the right thing, every time." We believe this is the only way to build lasting trust within our own team and among our customers, business partners, shareholders, regulators, and society.

# **SIDEBAR POLICIES:**

- Human Rights Policy
- Privacy Policy
- Code of Conduct and Business Ethics Policy









# **ESG GOVERNANCE**

### We believe that our ESG governance structure strengthens our accountability and, by extension, the overall performance of Fresh Del Monte as a responsible company.

Our Board of Directors and Global Leadership Team drive our deep commitment to sustainability and work to embed sustainability principles and values across our operations. The Governance Committee of the board oversees our policies and programs related to all aspects of sustainability.

Our Chief Sustainability Officer (CSO) assesses and manages ESG-related risks and opportunities and directs all regional team activities. The CSO works directly with the Sustainability Steering Committee - a cross-departmental group of company leaders - to build the company's sustainability objectives in each impact area. The CSO and Sustainability Steering Committee coordinate with sustainability leaders across regional operations to develop programs that address issues from climate change to community development to human rights.

Each international facility has a team member responsible for managing sustainabilityrelated programs and activities. Our larger agricultural operations have a formal position dedicated to sustainability management. This structure enables us to address ESG issues quickly and appropriately across the company.

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"At Fresh Del Monte, we follow our guiding principle of Integrity First in everything we do."

### Learn more about HUMAN RIGHTS



# **RISK AND CRISIS MANAGEMENT**

# We realize that the nature of our business and the environment in which we operate exposes us to potential risks.

These occur in many ways and can impact our stakeholders, reputation, finances, and operations. The Corporate Governance committee of the Board regularly reviews our Enterprise Risk Management (ERM) program efforts. Our CSO joins officers from across the company in sharing ESG-related risk reports for this review.

ESG-related risks, such as climate change impacts, shortages in resources, fair labor practices, responsible sourcing and changing labor dynamics are included in our ERM. For example, when harvesting from regions with high rainfall, we have processes in place to mitigate food safety and other risks associated with flooding. Our central risk management team also monitors resource and labor shortages through weekly calls with regional offices. Through these efforts, we aim to further integrate ESG-related risk management with other business risks.

We have streamlined crisis management across the organization, with our main focus on the potential of product recalls due to chemical, biological, and/ or physical contamination. We address these potential risks through programs, guidance manuals for facilities and regular training and preparedness exercises using mock recalls. We also recently hired a North America-based member who is responsible for employee safety and improving our approach to crisis management, in line with current standards and emerging practices.

# GROWING WITH OUR





# **BUSINESS ETHICS**

We outline our expectations in both our Code of Conduct and Business Ethics and our Global Vendor Code of Business Ethics and Conduct which states that our team members and representatives do not and will not act with any intent of, or in connection to, corruption, accept bribes or kickbacks, contribute to, accept, or offer anything of value in connection with securing business, goods, or services for Fresh Del Monte. All employees must complete our Code of Conduct and Business Ethics training when joining the company. We expect employees to go beyond what is lawful to do what is right and to adhere to our

Integrity First Global Compliance Program which was developed to build a culture that engages, motivates, and inspires each of us to live our company values. Our team members have access to Integrity First resources such as policies and governance documents through our intranet website, FreshHub. We also encourage employees to report ethical concerns through our Speak Up line - an anonymous 24/7 hotline where violations are overseen by the Chief Ethics and Compliance Officer and General Counsel. We held four town halls to familiarize local staff with the Speak Up process during the reporting period.

The Code of Conduct covers conflicts of interest, legal compliance, protection from retribution, human rights, and environmental practices, among other topics. Our Vendor Code of Conduct extends these requirements to our suppliers as we hold them to the same rigorous ethical standards.

In 2022, we refreshed both policies to align with industry best practices. We also identified the need for a formal, standalone **Human Rights Policy**, which was previously embedded across our codes of conduct and published in early 2023. Learn more about the policy in the Human Rights section of this report.



### COMPANY OVERVIEW $\frown$









# GROWING WITH OUR SUPPLIERS AND COMMUNITIES











# LIVING OUR VALUES

**Though we operate in 21** countries, we see ourselves as one team with the shared goal of producing high-quality foods in the most sustainable way possible.

### **OUR APPROACH**

We stand by a shared set of values - excellence, passion, creativity, care, and trust - which guide both our team members and the company as whole. We are 'living our values' everyday by applying integrity, fairness, equity, and wellbeing across our operations and supply chain.

To contribute to the personal and professional success of our employees, we focus on bringing our five core values to life by consistently aiming to improve our efforts in respecting and upholding human rights throughout our supply chain, fostering and supporting a diverse and inclusive team, and ensuring a healthy and safe working environment from our offices to the farms where our food is grown.

### **SIDEBAR POLICIES:**

- Supplier Code of Conduct
- Trust-based Work Arrangement Policy
- Anti-Bullying & Abusive Conduct Prevention Policy
- Anti-Harassment Policy

### PROVIDING **HEALTHY CHOICES**

# GROWING WITH OUR SUPPLIERS AND COMMUNITIES







# TRACKING **OUR** PROGRESS



**GOAL** 



Wellbeing of Workers & Employees

Improve employee wellbeing satisfaction scores compared with a 2020 baseline

2022 **UPDATE** 

Employee Wellbeing Survey was not conducted in 2022. Goal will be reformulated

PERCENT **COMPLETED** 

RELEVANT SDG(S)













# HUMAN RIGHTS

We strive to operate in a manner that protects the rights of our employees, the workers in our supply chain, and the communities in which we operate.

As a member of SMETA, we have joined forces with other companies to take steps to trade ethically and make a positive difference in workers' lives.



Published A New Corporate Human **Rights Policy** 26,697

6,533 hours anti-harassment training

We have aligned our work with the UN Guiding Principles on Business and Human Rights which includes a commitment to identify labor rights issues and prevent, mitigate, remedy, track, and communicate accordingly.





# hours human rights training

Signaling our commitment, our newly published Human Rights Policy extends beyond our company to third parties, agents, business partners, suppliers, vendors, customers, and other third-party representatives. The policy covers a broad set of issues including employee diversity, discrimination, and harassment; the right to collective bargaining; safe and healthy working conditions; wage and hour practices; and human trafficking. We also provided over 26,000 hours of company-wide training on human rights as well as 6,553 hours of anti-harassment training in 2022.

We are committed to avoiding forced or compulsory labor through our own operations or through our relationships with suppliers, contractors, or customers. Supplier social compliance assessments are, therefore, critical as are randomized third-party supplier reviews. Through these efforts, we identify and address noncompliance points until deemed satisfactory by the audit team.

In 2022, we conducted 72 social compliance assessments using Sedex Members Ethical Trade Audit (SMETA), Sustainably Grown Standard (SGS), and GRASP methodologies. Of note in 2022, Fresh Del Monte was fully compliant across all control points on GRASP assessments conducted across Costa Rica, Colombia, Guatemala, Brazil, and Chile. The assessment covers 11 control points, covering prevention of child labor, fair wages and working hours, and employee voice and representation, among other key areas. The most common noncompliance concern found in 2022 was related to workers exceeding our maximum number of allowed hours per week during peak harvest periods. We diligently monitor working hours and are engaging our farming teams to address this issue.













# SVP, GENERAL COUNSEL, CORPORATE SECRETARY LEGAL



# At the core of our human rights policy is the belief that all people should be treated with dignity and respect.

We take this seriously and are committed to respecting the rights of the individuals that contribute to our value chain, and also the communities in which they reside and in which we operate. As a leading food and agriculture company with a global footprint, we have a responsibility to advance respect for human rights in our business and our industry. We have instituted a new human rights policy and a framework supported by awareness-raising, training, and grievance reporting through our Speak-Up line to embed our commitment to human rights throughout our operations and business relationships.

Effie D. Silva, Senior Vice President, General Counsel, **Corporate Secretary Legal** 

# PROVIDING HEALTHY CHOICES

# GROWING WITH OUR SUPPLIERS AND COMMUNITIES







# V. V. AND LAND LAND LAND









# HEALTH, WELLBEING & SAFETY

Our people are our greatest asset, and we want to be sure everyone feels protected at work.



Speak-Up\_Line POWERED BY CONVERCENT

We prioritize the protection and promotion of employee wellbeing, and all our offices, operation sites, and farms maintain high standards of health and safety.

Through our Total Rewards program we provide competitive health and retirement benefits for our eligible full-time team members across all regions. The program provides employee wellness benefits, from transportation to flexible working hours. To achieve our zero injuries commitment, we have in place an Occupational Health & Safety (OHS) Management Systems and a Safety Management Systems (SMS), all of which are aligned with ISO 45001: OHS Management Systems and cover all our employees. Contractors are also required to be covered by similar OHS management systems. Regular internal audits and periodic external audits are performed on our SMS. We investigate all findings and devise methods for improvement.

We also enable staff to inform our health and safety process. Employees may join monthly safety committee meetings through which they advise upper management on hazards, safety issues, and opportunities for prevention. Safety committees are also responsible for reviewing worksite inspections and incident investigations and disseminating safety training. We provide regular safety training throughout the company, and all North American operations employees receive an average of 45 minutes of safety training per month. Employees are also encouraged to anonymously report health and safety concerns through our Speak Up line.

GROWING WITH OUR





# **DIVERSITY &** INCLUSION

We believe that a diverse and inclusive workplace where every employee can thrive and be their authentic selves is essential to our success. We also understand that the basis for innovation and collaboration is a safe workplace where everyone has equal opportunity.

At the forefront of our diversity, equity, and inclusion (DEI) efforts is our focus on assessing areas for improvement by leveraging insights from our annual employee survey and by conducting internal audits on employee pay and equity.

In 2022 our North America gender pay gap was 73 percent compared to 76 percent in 2021, which we attribute to employee turnover, particularly of high-level, tenured women. We are investigating the underlaying causes for this to address going forward.

In early 2023 we hired a new DEI-focused HR Project Leader to bring DEI expertise to our team. We also launched a new DEI survey for US and Canada team members with a subsequent action plan with goals to further develop a culture of belonging and inclusivity.

2022 SUSTAINABILITY REPORT







# EMPLOYEE **O ENGAGEMENT** DEVELOPMENT

# **EMPLOYEE ENGAGEMENT**

Our people strategy guides our employee engagement initiatives which help us stay in touch with the needs of our workforce, ultimately boosting team morale and productivity. Under this strategy, the Fresh Team was formed to address four focus areas:

**ENGAGEMENT** 

# **MENTORING**

COMMUNICA TIONS

The Fresh Team encourages cross-team collaboration while making employees feel connected and valued by bringing team members together through month-long initiatives, internal contests, speaker sessions, and more.

Based on insights from past employee surveys, we have taken steps to strengthen connections among employees, including hosting global town halls and issuing an all-staff newsletter with employee spotlights. We have also actively promoted collaboration across regions and have been increasing training and development opportunities.





COMMUNITY

# **LEARNING & DEVELOPMENT**

Our approach to learning and development is to facilitate coaching, feedback, and recognition, while supporting personal and professional development. Led by the HR department, we provide a variety of programs for our employees to maximize their potential and enhance their skills. These programs nurture in-house talent and offer opportunities for growth and workforce mobility across our global team.

Our global mentoring program, which is mentee-driven, plays an important role in this by supporting employee development and building institutional knowledge. Launched in 2021, the pilot program brought together 44 team members (22 mentor/mentee pairings) across the company.

We have found that employees who pursue professional development in their careers tend to have higher productivity and job satisfaction. This is why we offer an Educational Assistance Program for our North America-based team members.











### COMPANY OVERVIEW $\bigcirc$









# GROWING WITH OUR SUPPLIERS AND COMMUNITIES











# PROVIDING HEALTHY CHOICES

**Fresh Del Monte is** dedicated to helping consumers access fresh, wholesome foods to make it easier for them to make healthy dietary choices.

# **ANIMAL WELFARE**

We believe animals are entitled to humane treatment and our Animal Welfare Policy mandates practices that aim to prevent, minimize, and relieve pain, injury, and stress to animals.

We currently operate just one poultry farm in Jordan, which we carefully monitor to ensure animal welfare and food safety. Our operations team provides adequate feed, water, light, space, sanitation, and on-site veterinarians to protect poultry from disease, injury, and predation, which we consider to be critical for food safety.

### **OUR APPROACH**

That involves providing affordable staple options, such as bananas, offering convenient prepared items snacks, and fresh juices for the modern timepressured consumer.

Our success has come from continuously improving the quality of our products to meet consumer preferences and nutritional needs.

As the wellbeing of consumers is of the utmost importance, the safety and quality of our products are our foremost priority. We strive to cultivate a culture in which every team member is empowered to take responsibility for food safety. We maintain visibility of our supply chain, tracking where our food came from, when it was produced, and how it got to stores so that we can quickly identify the source of an issue and respond accordingly.

### **SIDEBAR POLICIES:**

- Food Safety Policy
- Animal Welfare Policy

# GROWING WITH OUR





# such as fruit salads, prepared vegetables, grab-and-go

Learn more





# FOOD SAFETY & QUALITY

# Fresh Del Monte has been delivering quality produce for over 135 years.

We have done so by cultivating a work culture that ensures the quality and safety of our fruits and vegetables. We have three focus areas that collectively build this culture and set a robust prevention model that we test and improve regularly.

### **QUALITY CONTROL**

•Product Quality System that tracks and analyzes for predictive and responsive management

### **Del Monte** Quality

### FOOD SAFETY

GFSI certified facilities/ distribution
Reinforced principles, policies and training

### TRACEABILITY

95% of volume carries traceable barcode
Early adopter of the Product Traceability Initiative



# **QUALITY CONTROL**

All our products meet or exceed applicable regulatory requirements, which we achieve by consistently following our own high-quality standards. We hold our associate growers to the same high standards, ensuring they meet stringent quality requirements while offering technical assistance and managerial support where needed.

Our Product Quality System links data from our global supply chain to track KPIs and we conduct analyses to be both responsive and predictive in our approach to quality management. All our core products at North American and European ports currently use this system, as well as our North American distribution centers and banana divisions in Costa Rica and Guatemala.

### PROVIDING HEALTHY CHOICES

# GROWING WITH OUR





### **FOOD SAFETY**

Learn more

Our Food Safety Policy is aligned with leading standards such as Hazard Analysis Critical Control Points (HACCP), Good Manufacturing Practices (GMP), Standard Sanitation Operation Procedures (SSOP), and Good Agricultural Practices (GAP). Our compliance with these standards is verified by internal food safety personnel and also by independent, third-party certification bodies. All our processing facilities and distribution centers are certified by Global Food Safety Initiative (GFSI) audit schemes. Our corporate Food Safety and regional teams work diligently across the whole value chain with an eye on prevention. Additionally, our Global Food Safety Audit Committee conducts announced and unannounced audits of global facilities and key suppliers to verify and validate reporting. If concerns arise, we take immediate action.

We host regular food safety training, including over 15 hours of training required by regulators and short, ongoing courses from Fresh Del Monte Academy. We also have an annual company-wide global food safety conference and an internal month-long campaign dedicated to food safety awareness.

### FOOD SECURITY

Learn more

In alignment with the World Bank Group's definition of food security, we are dedicated to providing healthy, nutritious products while enabling the availability, access, utilization, and stability of food for all. Our products are available across five continents, and we are expanding our reach to support food insecure countries. Meanwhile, we consistently monitor the stability of our supply to extant markets. Healthy food options should be available to everyone, and we will continue to seek opportunities to contribute to food security around the world.

### TRACEABILITY

We have also implemented a food tracing system that enables us to track our fruits and vegetables. This barcode-based system allows us to quickly pinpoint any issues at the point of origin to have a faster, more accurate response. Barcodes are being included on products, not just cases, to offer further detail into product movements from where the item was produced and the points in its path to get to stores. Our North America operations were early adopters of the Product Traceability Initiative, and now 95 percent of our products are traceable by barcode.







# HEALTH & NUTRITION



Healthy, accessible, and enjoyable products are central to our brand. Our strategy for providing healthy choices is rooted in three focus areas:

We know that access to nutritious, quality foods is important to families, which is why we have aligned our nutrition program with the US Supplemental Nutrition Program for Women, Infants, and Children (WIC).

### Learn more



### **CONVENIENT MEALS AND SNACKS** Besides our quality fruits and vegetables, we offer a

variety of nutritional products that make it easy for our consumers to make healthy choices, including prepared fruit salads, grab-and-go snacks, and fresh juices.

# GROWING WITH OUR





### WHOLESOME RECIPES

Fresh Del Monte shares exciting, nutritional recipes on our websitte and on social media to inspire healthy lifestyles



### **NUTRITIONAL EDUCATION**

We believe it is important to share where our food comes from before it hits your plates. We share information about our farms and supply chain processes on social media and our website.









# INNOVATION

Our innovation is guided by scientific expertise and consumer input. We regularly conduct market research with oversight from our Global Marketing Council to ensure we address consumer needs.

In 2022, we introduced the mini Honeyglow pineapple which was developed based on consumer preference for more conveniently sized pineapples.

Learn more





### PROVIDING HEALTHY CHOICES

# GROWING WITH OUR







# We also introduced Del Monte Zero<sup>™</sup>, the first carbon neutral pineapple.

Grown across eight Fresh Del Monte farms in Costa Rica, the **Del Monte Zero™** pineapple has been certified as carbon neutral by SCS Global Services taking into account all actions from cradle to grave. While many sustainably grown and carbon-neutral products are certified as such because of the purchase of carbon credits, Del Monte Zero™ pineapples are carbon neutral due to insetting<sup>[3]</sup>. This project was accomplished through a long-standing program of carefully curated farms that incorporate conservation and reforestation areas to sequester CO<sub>2</sub> in situ. Creating this nature-based insetting solution is part of our commitment to combating climate change.

In Costa Rica, SCS Global Services determined our **DEL MONTE ZERO™ carbon neutral pineapple** project has sequestered 101,114 MT CO<sub>2</sub>e (an additional 495 MT CO2e through 2022's reforestation).

### Learn more<sup>[3]</sup>

[3] Click here to learn more about carbon insetting

2022 SUSTAINABILITY REPORT















# GROWING WITH OUR SUPPLIERS AND COMMUNITIES









# GROWING WITH OUR **SUPPLIERS** AND COMMUNITIES

As a vertically integrated company, we incorporate sustainability practices from farm to table.



# **OUR APPROACH**

# We know that we can have an even greater impact by extending our sustainability practices across our supply chain.

We openly collaborate with our steady network of suppliers and business partners who play an integral role in helping us meet our sustainability commitments.

We also recognize we have a responsibility to support the communities where we work. Many of our staff come from the communities where we source our products and have a personal connection to and understanding of local needs. Our approach is based on collaboration, and we work with local community-based NGOs and government actors to maximize the impact of our efforts.

# **SIDEBAR POLICIES:**



\* Against base year.

[5] <u>Green economic recovery</u> is an economic recovery to the impacts of COVID-19 that is aligned with achieving long-term sustainability and climate action objectives to achieve a more resilient, inclusive, and equitable future for the planet.

### PROVIDING **HEALTHY CHOICES**

# GROWING WITH OUR SUPPLIERS AND COMMUNITIES





# Global Vendor Code of Business Ethics and Conduct

# TRACKING OUR **PROGRESS**

**Community Investment** 



С

# **2022 UPDATE\***

SUSTAINABLE DEVELOPMENT

**G**ALS



PERCENT

COMPLETED

By 2025, support 300 local sustainability programs that create measurable and lasting change	33 additional programs supported	Achieved 144%	(.)
By 2025, provide educational opportunities to 20,000 students and adult learners	6,000 new Achieved students reached 205%		1.7
By 2025, contribute to a green economic recovery from COVID-19 <sup>[5]</sup> n our neighboring communities	Activity expanded with GIZ Project and El Tigre Reserve project continued	30%	
Responsible Sourcing			
By 2025, achieve 100% of global product volume certified as sustainably grown by a third party	132,011,608 boxes	88% of global product volume	7









# RESPONSIBLE **SOURCING & SUPPLY CHAIN** MANAGEMENT

Managing our supply chain is critical to reaching our sustainability goals, from mitigating human rights risks to reducing our Scope 3 emissions.

Learn more about Human Rights

Learn more about Scope 3 emissions



and introduced a more rigorous screening and additional human rights, regulatory, and environmental criteria.

Over the years we have nurtured solid partnerships with all our growers, providing technical support and guidance to enable them to produce top-quality products using cutting-edge technology in harmony with nature.

All 147 growers of our first-tier products (pineapples, bananas, and melons) are required to meet the Global Good Agricultural Practices (GLOBALG.A.P.) standard. We also encourage associate growers to meet GLOBALG.A.P. Risk Assessment on Social Practice (GRASP) to assess workers' health, safety and welfare, and standards set by Rainforest Alliance and the Sustainably Grown Standard. Among growers who have contracts longer than one year, a Fresh Del Monte Quality Assurance team member who is trained in our standards is assigned to that grower to bring their expertise to the growers' operations and support compliance with our policies.

Go to Sustainably Grown Standard site

### PROVIDING **HEALTHY CHOICES**

# **GROWING WITH OUR** SUPPLIERS AND COMMUNITIES















# GROWING WITH OUR COMMUNITIES

We recognize that each community where we do business has unique needs, challenges, and cultures. **Our community** engagement initiatives are centered around five pillars







healthcare

Education

Recognizing that our local teams know their communities best, we empower our employees to lead localized engagement. In some operations, our labor relations department or employee-led committees establish connections with local communities. Highlights of our community engagement efforts in 2022 include:

### Access to healthcare:

- advice, and administer feminine hygiene products.
- for community members in Barangay San Pedro, Panabo City, Philippines.

### **Education:**

- Partnered with global nonprofits advancing children's education.
- During 2022, about 7,878 school packages were delivered to children of workers in Costa Rica.









• Expanded our women's healthcare program in Kenya. For Menstrual Hygiene Day, we hosted a workshop to overcome taboos, provide

• Facilitated access to free medical support, including medical and dental care and vision check-ups, and the distribution of free reading glasses

### **Clean water and related infrastructure:**

- Developed a pilot project with GIZ to enhance community-based water management in our pineapple operation on the Pacific Coast of Costa Rica. The program established a "school of water" in the region and taught community members how to engage with the government on water conservation.
- Partnered with local government in Guatemala to remove and recycle waste from rivers using Biobards, long floating nets that rest on the river's surface and collect waste as it moves downstream.

### **Disaster relief:**

• Donated more than 200 cartons of canned pineapples to the Kenya Red Cross Society, part of the KAM Humanitarian Initiative, in response to massive droughts and famine in the regions we work in Kenya.

### Ending hunger and providing access to healthy foods:

- Hosted events with local foodbanks around the US to raise awareness about nutrition and donate healthy food.
- In Baltimore, MD we expanded our network of donation recipient organizations and began donating food to local daycares and schools to address childhood nutritional needs.

A key program for 2022 was a collaborative effort by our Costa Rica and Guatemala teams, the GIZ, and local community groups near our banana and pineapple operations through the JUNTOS project. JUNTOS brings local government, community groups, and other public sector groups together to align on conservation and community development. The project also brings local teachers and students together to learn more about biodiversity and ecosystem services and integrates community development and environmental conservation efforts.















# BRINGING **THE QUIRIGUÁ** ARCHAEOLOGICAL **PARK INTO CLASSROOMS**

The Quiriguá Archaeological Park, a 34-acre **UNESCO World Heritage Site located among** the Fresh Del Monte farms in the Department of Izabal, Guatemala, holds both great cultural ancestral history and ecological biodiversity.

The area is home to the anteater, cotuza, and armadillo, as well as the canoe-billed toucan.

As part of our collaboration with the **JUNTOS** project, the historical and natural environment of Quiriguá will become part of a local education program for sustainable development called **ECOAPRENDO+.** 

Offering a digital, immersive experience of the Mayan civilization to **over 800 students,** the program provides important cultural and ecological education for the next generation of stewards.

Learn more about JUNTOS PROJECT



# **PROVIDING HEALTHY CHOICES**























# PROTECTING OUR PLANET

Operating in over 20 countries, and growing over 50 percent of what we produce, we are highly dependent on the health and wellness of the natural environment.

# **OUR APPROACH**

# We understand our responsibility - to the communities where we operate, and future generations - to reduce the environmental footprint of our products.

Our commitment to the environment starts with how we source materials for our farming and processing activities and carries through to how we deliver end products to our customers. We concentrate our efforts on conserving water resources, reducing our greenhouse gas (GHG) emissions, promoting sustainable farming, enhancing ecosystem preservation, and minimizing the impacts of our product and packaging waste. We also collaborate with research institutions, suppliers, industry associations, community organizations, and governments to collectively develop holistic solutions to tough problems that we cannot solve alone.

# SIDEBAR POLICIES:

- Global Environment Policy
- Land and Water Suitability Policy
- Responsible Farming Approach to the Protection of Insect Pollinators
- Responsible Farming Program















# TRACKING OUR **PROGRESS**





### **Climate Action**

- By 2030, reduce our Greenhouse Gas emissions in alignment wi (a) Reduce our Scope 1 + 2 emissions by 27.5% compared to (b) Reduce our Scope 3 Emissions by 12.3% compared to 202
- By 2025, reduce our absolute Scope 1 CO<sub>2</sub>e emissions from ves
- By 2025, plant and/or donate 2,500,000 trees from a 2016 basel

### **Food Waste**

• By 2030, reduce our food loss and organic waste sent to landfill k

### **Responsible and Regenerative Farming**

- By 2030, implement regenerative and soil health management p
- By 2025, monitor 100% of protected areas annually by conductir

### Water Stewardship

- By 2030, achieve at least a 10% improvement in Water Use Efficient owned farming operations compared with a 2020 baseline
- By 2030, achieve at least 80% of associate growers implementing

### Sustainable Packaging

- By 2026, double the amount of recycled content in our most hig
- [6] Against baseline year(s) [7] Goal calculations reset annually. [8] This calculation weights each farm based on number of hectares to capture our progress more accurately. [9] Goal calculations reset annually. [10] Changes in our customer base in 2022 resulted in a net reduction of RPCs consumption for the year.
- By 2025, reduce virgin plastic usage by 25% on consumer packa
- By 2027, double the amount of Returnable Plastic Crates (RPCs)
- By 2023, in addition to sourcing responsibly sourced paper, we worldwide are certified for responsible sourcing (FSC, PEFC, or S





	Ċ		
	2022 UPDATE <sup>[6]</sup>	PERCENT COMPLETED	RELEVANT SDG(S)
vith the Science Based Targets initiative: o 2019 levels	Scope 1 and Scope 2: 26% reduction	94%	9, 13 & 15
020 levels	Scope 3: 0.29% increase	-2%	9, 13 & 15
essel shipping by 10% compared to 2019 levels	10% decrease	104%	9, 13 & 15
eline	2,203,956 cumulative trees planted	88%	9, 13 & 15
by 50% compared with our 2020 baseline	41% reduction	82%[7]	12
practices in 100% of owned and associated growers' farms	29.7% owned farms 17.4% associate grower farms	26.9% of farms <sup>[8]</sup>	15
ting an inventory of species in each of our reserves	8,225 hectares	69%	15
ciency (kg of product/ hectare grown / mm of water) in our	5 out of 15 operations	35.5% [9]	6, 14 & 15
ng water use efficiency practices in their operations	Two growers (940 acres)	2%	6, 14 & 15
ighly consumed secondary packaging compared with 2020	51,081 MT of recycled content	34.3%	8&12
kaging we purchase	Initiatives in the Banana category yielded a savings of virgin plastic of over 155 Tons, among other savings in other categories.	Data baselining and verification process in progress.	8&12
s) used by the company compared to 2020	11,309,060 RPCs used [10]	-7.9%	8&12
e will ensure that at least 65% of the boxes we source r SFI)	44.2%	68.1%	8&12

<b>1</b> 3	NI	DI	X	









# CLIMATE ACTION

We believe that limiting global warming to below **1.5°C, as outlined in the Paris Agreement, is crucial** for the long-term health and safety of the planet.

We know firsthand the impact that agricultural operations have on climate change and biodiversity loss and have experienced some of these impacts in areas we operate, such as droughts in Kenya and hurricanes in Central America. In response to this, we are seeking opportunities to reduce our emissions and join multistakeholder efforts to mitigate the effects of climate change as best we can.

# We are pleased to share our first TCFD (Task Force on Climate-related Financial Disclosure) Index which is aligned with our annual CDP submission.

Our senior management team, including the Governance Committee and our CSO, are closely involved in overseeing and monitoring climate-related issues and work with regional sustainability leads to enact climate mitigation and adaptation activities.

Through an assessment of our progress against TCFD's requirements, we have identified areas that we need to act on in the future and are committed to deepening our engagement in assessing and managing climate-related risks and opportunities.

For further detail, the TCFD Index as well as our 2022 CDP Climate Response are now available on the Fresh Del Monte website.

GROWING WITH OUR





# EMISSION REDUCTIONS

Food production accounts for a quarter of all global GHG emissions. Given the nature of our business, we are committed to reducing our operational GHG footprint and have set targets for Scope 1, 2, and 3 emissions which were reviewed and approved by the Science-Based Target initiative (SBTi) in 2021.

In 2022, we saw an overall decrease of 26 percent for our Scopes 1 and 2 emissions, largely due to optimizing our fertilizer usage and fuel consumption and to adjustments in facility heating and animal feed at our poultry operation in Jordan.

Transporting perishable goods in a timely manner around the world is essential to the success of our business. Over 50 percent of our Scope 1 emissions are from our own vessel shipping, which we aim to reduce by 10 percent by 2025<sup>[11]</sup>. While increasing production, we have been able to also increase our fuel efficiency (reducing our fuel consumption by 21 percent per ton of product). Our overall Scope 3 emissions did increase slightly in 2022, and we are working on approaches to further improve fuel efficiency across our supply chain.

[11] From a 2019 baseline

**2022 SUSTAINABILITY REPORT** 







# RENEWABLE ENERGY

# We are constantly exploring ways to decrease our reliance on fossil fuels and increase our renewable energy consumption.

In 2022, approximately 21 percent of our global electricity consumption came from renewable sources. In 2017 at our Costa Rica banana operation, we installed solar panels at four offices on four farms. Altogether, we have generated 76,387 kWh and have reduced monthly kWh usage by 46 percent since 2017.



# FOREST CONSERVATION





WØRLD ECONOMIC FORUM

Joined the World Economic Forum's 1 Trillion Tree initiative (1t.org)

Growth of the trees we plant is tracked using drones and via our on-theground forestry team.

# GROWING WITH OUR





574,800 Tress planted in 2022 2,203,956 trees planted since 2016 to 2022

We recognize the impact our agricultural practices can have on forest degradation and are actively working to conserve forests near where we operate. So far 10,000 hectares of land around our farms have been designated as protected forests, which benefit both biodiversity and soil health. We have been planting 'biodiversity corridors' of native trees between fields and roads and alongside streams to reduce erosion and runoff. We also plant on land retired from agricultural production to increase soil and biomass carbon stocks.

In June 2022, the Fresh Del Monte team partnered with the Ministry of Agriculture in Jordan on a reforestation project, and it is supported by the Danish Agency for Development and Employment of Refugees with the Ministry of Agriculture. The project involves using treated water from our poultry operation in Jordan to irrigate 250,000 plants suitable to the desert climate. We provide 700-1000 cubic meters of treated water daily, via pumps powered by solar panels.






# **COMPANY OVERVIEW**





# SUSTAINABLE FARMING

Our research and development (R&D) team is introducing practices that lessen our environmental impact and increase resilience, while also driving agricultural innovation across our operations and industry. We work with thirdparty experts, such as GLOBALG.A.P., Sustainably Grown Standard, and the Rainforest Alliance, to develop sustainable farming practices and guidelines for our farms and operations.

In 2022, 88 percent of our global product volume was certified as sustainably grown by one of these third parties.

Meanwhile, our Smart Farming Program focuses on using technology to:

**1.** Enhance our capacity to detect stressed areas as early as possible and deploy corrective actions on time, for example using multispectral imagery from drones.

2. Implement digitization and geo-referenced maps to improve our precision farming capabilities; and

3. Improve data and information flow for better process control, to drive performance and to enhance analytical capacities.

The Smart Farming Program is expected to enhance our output while reducing environmental impacts.

## **REGENERATIVE AGRICULTURE**

With 50 percent of our products being grown on our own farms, regenerative agriculture is critical to our success. Our goal is to create resilient and multifunctional landscapes and our work is guided by five regenerative agriculture principles:

Preserve the production potential of our lands

Soil health is a critical component of regenerative agriculture, and we monitor 12 soil health indicators, such as soil erosion, pH, and active carbon across many of our sites - and plan to do so across all sites by 2025. In 2022, we partnered with the World Wildlife Fund to better understand the condition of our soils and how we can improve our regenerative agriculture operations. The project will run from 2023 to 2025.

We are also continuously improving our regenerative farming practices through research and innovation. As research on these practices in tropical areas is sparse, we have partnered with local universities, public institutions and NGO's to expand the body of knowledge. The learnings from these efforts will be shared with our associate growers, local communities, other research institutions, and government agencies, where appropriate.

### PROVIDING **HEALTHY CHOICES**

# GROWING WITH OUR







Protect pollinators and on-farm biodiversity

Prevent the global spread of disease

Prepare for droughts and floods

Conserve ecosystems and creating resilient, multi-functional landscapes

Learn more

2022 SUSTAINABILITY REPORT

# **COMPANY OVERVIEW**





# WATER STEWARDSHIP

# We rely on clean water to grow healthy crops and to prepare our produce for consumption.

To minimize the impact, we have on water resources, we leverage innovative technologies to drive water use efficiency and aim to prevent potential negative impacts on community water resources as best we can.

# WATER RISK MANAGEMENT

# Assessing water resiliency beyond our own operations is critical to our business as climate risk and stakeholder actions throughout our watershed affect water availability.

Utilizing the World Resources Institute Aqueduct tool, we have mapped our global operations to each basin to prioritize where to reduce our risk. We are also in the process of assessing the water risk of third-party growers and providing technical support to increase their resiliency.

We address this by collaborating with other stakeholders with a focus on protecting the entire watershed by prioritizing water conservation, quality monitoring, wastewater treatment, and water recycling practices. For example, to conserve water in high-stress areas, we have moved from scheduled to per-needed watering. In low-stress areas, we are preparing landscape approaches - incorporating collaborative, place-based natural resources planning - to water stewardship.

While our water withdrawals across our offices, distribution centers, and port facilities decreased in 2022, our water withdrawals across agricultural operations and packaging and production processes increased, leading to an overall increase of 8 percent. This is in part due to the fact that in 2021 we experienced above average rainfall, leading to a drop in required water withdrawal. We also improved our calculation methodology to be more precise and increased our cultivation area from 2021. However, over the past three years, our water withdrawals have trended downward.

# **GROWING WITH OUR** SUPPLIERS AND COMMUNITIES







In partnership with the GIZ, we restored 212 hectares of land across our Costa Rica pineapple and banana and Guatemala banana operations. We are targeting 300 hectares to be restored by 2024 and have developed proposals to restore another 415 hectares by project completion. The project also focuses on wildlife preservation and has identified over 400 species across project sites in Costa Rica, 304 of which represent 33 percent of all bird species in the country.

### **Explore our Global Watersheds**













# CIRCULAR ECONOMY & WASTE

# Much of our waste comes from crop residue, fruit not fit for consumption or selected for packing, and fruit skins generated during processing.

In 2022 we diverted 93 percent of our food waste from landfill by establishing reduction initiatives and monitoring food waste using insights from our Environmental Action Tool, which analyzes progress in different areas and divisions across the company. This effort was bolstered by our partnerships. We joined the Pacific Coast Collaborative's (PCFWC) Food Waste Commitment. PCC helps to educate participating businesses on how to reduce food waste.

We also continue to actively participate in the **10x20x30** initiative, which brings together the world's biggest food retailers, producers, and their priority suppliers to reduce food loss and waste.

Recognizing that much of our food can still be consumed or repurposed for other uses, we have Community Support Leaders at each port to coordinate donations to local food banks. In 2022, we donated 52,964 metric tons of food to organizations that assist those in need. We also either composted or sold eligible waste to third parties to convert it into animal feed and biofuel.

# **PACKAGING WASTE**

Across our product portfolio, we aim to consistently reduce or eliminate unnecessary packaging, increase recycled content, and further develop reusable and recyclable packaging programs. In 2022, we:

- home compostable sticker for bananas sold in Europe. We to expand to other markets soon.
- Reduced the amount of plastic in our banana bands and began phasing it out entirely from our pineapple bands.
- Increased the number of pineapple boxes shipped per container.
- Reduced the total amount of paper used for banana boxes from Guatemala.

Our externally sourced packaging is certified by the Forest Stewardship Council (FSC), the Sustainable Forest Initiative (SFI), and the Programme for the Endorsement of Forest Certification.

## Visit the 10x20x30 initiative

Learn more about PCFWC

### PROVIDING **HEALTHY CHOICES**

# **GROWING WITH OUR** SUPPLIERS AND COMMUNITIES





• Led the industry in developing and commercializing the first certified developed over 50 million compostable stickers in 2022 and hope





2022 SUSTAINABILITY REPORT



# 





# IN CLOSING

# In this report we have aimed to showcase how sustainability is woven into every fiber of our business.

We are very proud of the progress we made in 2022 and are excited about the initiatives we have planned for the future. We are also committed to continued investment in achieving our sustainability priorities and goals and recognize the areas where we excel and where we need to improve.

We are constantly enhancing the robustness of our data and, by publishing a comprehensive set of environmental performance data, we are confidently making progress towards our vision of **A Brighter World Tomorrow**®.

# **STAY UP TO DATE**

**Visit our News & Stories Section** 



### GROWING WITH OUR SUPPLIERS AND COMMUNITIES





R 2022 SUSTAINABILITY REPORT















# GROWING WITH OUR SUPPLIERS AND COMMUNITIES









# CERTIFICA-TIONS & STANDARDS

## CERTIFICATION/STANDARDS BODYRELEVANCE TO FRESH DEL MONTE

**Current Good Manufacturing** 

FSSC 22000 - Food Safety Sys

GLOBALG.A.P.

**GLOBALG.A.P. Risk Assessme** 

**Hazard Analysis Critical Contr** 

ISO 45001: Occupational Hea

ISO 9001: Quality Manageme

PrimusGFS

**Rainforest Alliance** 

**SCS Global Services Carbon N** 

**SMETA** 

SQF: Safe Quality Food

**Sustainably Grown Standard** 

USDA/EU Organic





g Practices (CGMPs)	We follow the US Food and Drug Administration's Current Good Manufacturing Prace (CGMPs) help to ensure the safety of our food products.
ystem Certification	100% of products processed in certified operations.
	We are a producer of GLOBALG.A.P. certified.
ent tool (GRASP)	We utilize the GLOBALG.A.P. Risk Assessment tool (GRASP), a voluntary, farm-level social/l management tool to assess, improve, and demonstrate responsible social practices across global supply chain.
trol Point (HACCP)	We follow the HACCP food safety management system.
ealth and Safety	Our occupational health and safety management system adheres to ISO 45001 standards.
nent Systems	Our quality management system adheres to ISO 9001 standards.
	We are PrimusGFS certified, a GFSI and food safety audit scheme.
	Eight of our banana farms in Guatemala and five in Costa Rica are certified sustainable by Rainforest Alliance.
Neutrality	In 2015, our banana operation in Costa Rica (BANDECO) was certified as carbon neutral ar 2022 the Del Monte Zero™ pineapple was also certified as carbon neutral.
	We utilize the SMETA Audit process, a social auditing methodology that enables business assess their sites and suppliers regarding working conditions in their supply chain.
	We are SQF certified, a rigorous and credible food safety and quality program.
ł	We follow SCS Global Services Sustainably Grown Standard, which is a certification applie agricultural operations around the world for environmental stewardship and social responsil Currently there are more than 50 own banana and pineapple farms certified under this standa
	Select Fresh Del Monte products are certified as USDA or EU organic.

2022 SUSTAINABILITY REPORT









# ESG PERFORMANCE METRICS

## **ENVIRONMENTAL** EMISSIONS

## **GREENHOUSE GAS EMISSIONS** (METRIC TONS CO<sub>2</sub>e)

Scope 1

Scope 2

Scope 1 + Scope 2

### Scope 3

Note: In 2022, to make the most efficient use of our vessels, some volume previously transported by third parties was moved to our Scope 1 transportation, which has affected how we tabulate our emissions across the Scopes.

## **GHG INTENSITY\***

Scope 1 & 2

Scope 3

TOTAL

\*Intensity is calculated by dividing MT CO<sub>2</sub>e by MT of product





SSIONS	2020	2021	2022	REDUCTION AGAINST SBTI TARGETS [12]
	903,391	800,588	767,342	27% decrease
	114,316	109,926	101,562	16% decrease
	1,017,707	910,514	868,904	26% decrease
	1,347,655	1,343,149	1,351,599	0.29% increase

2020	2021	2022	2021 V 2022 DIFFERENCE
0.33	0.28	0.27	-2%
0.44	0.41	0.43	4%
0.77	0.68	0.70	3%





# **ENVIRONMENTAL**

TREES PLANTED

## **ENVIRONMENTAL** WATER

2017 2016 246,617 193,048

## **TOTAL WATER WITHDRA**

Water withdrawal

Water discharge

Total water consumption

## WATER USE BY ACTIVITY

Agricultural operations

Offices, distribution centers,

Packaging and production pro

## **TOTAL WATER DISCHARC**

Third party water treatment

Freshwater (rivers, lakes)

Ground water

## **TOTAL WATER WITHDRA** WATER STRESS (MEGALI

Water withdrawal

Water discharge

Total water consumption





7	2018	2019	2020	2021	2022	TOTAL
18	280,456	144,046	168,342	596,647	574,800	2,203,956

2020	2021	2022
115,300	85,907	92,994
79,480	55,259	70,318
35,820	30,648	22,676
2020	2021	2022
100,311	82,727	89,662
3,459	260	252
11,530	2,920	3,080
2020	2021	2022
2,226	5,087	4,378
21,276	8,077	8,276
55,977	42,062	57,664
2020	2021	2022
86,878	64,388	71,868
66,498	42,935	53,415
20,380	21,453	18,453
	115,300 79,480 <b>35,820</b> <b>2020</b> 100,311 3,459 11,530 <b>2020</b> 2,226 21,276 55,977 <b>2020</b> 86,878 66,498	115,30085,90779,48055,25935,82030,64820202021100,31182,7273,45926011,5302,920202020212,2265,08721,2768,07755,97742,0622020202186,87864,38866,49842,935







## **ENVIRONMENTAL** WASTE

## **SOLID WASTE (IN KG)**

Inorganic, drums/ containers

Inorganic, metal/steel/etc.

Inorganic, paper

Inorganic, plastic

Inorganic, wood

Nonorganic, others

Organic (e.g., fruit wastes; residual crops, etc.)

Packaging wastes carboard/paper

Packaging wastes - plastic

## **HABITATS RESTORED**

Costa Rica Pineapple division - CBRC and Los Angeles farm

Costa Rica Banana division -Around Lomas farm and Jaguar Wildlife Refuge

Guatemala Banana division -Yuma farm and other farms in the Motagua district

# **ENVIRONMENTAL** BIODIVERSITY



COMPOSTED	DONATED	RECYCLED / REUSED	RESIDUALS/ LANDFILLED	RETURNED TO SUPPLIERS	SOLD TO THIRD PARTY (ANIMAL FEED AND INDUSTRIAL REUSE)
	7,594	465,397	5,880	40,430	100
	26,500	582,944	227		186,149
	2,391,758	3,286,852	173,151	562,509	274,693
	750,000	3,153,405	347,260	4,800	296,567
	601,300	2,503,705	3,401,197		1,113,900
23,250		1,873,110	8,071,758	400	24,920
164,089,574	52,964,120	5,307,385	28,686,722	3,611,810	155,364,470
37,777		4,009,510	2,496	41,000	
		291,580	2,268		

SIZE (SQ KM)	PROJECT FOCUS	PARTNERSHIP(S)
169.06 ha implemented and 103 ha proposed (Target 200 ha)	Strengthening community brigades CB Rio Cañas and Quercus network, especially bird monitoring	Members of the local government (Municipalities of Buenos Aires and Coto Brus), biological corridors (Rio Cañas), community groups and networks (Red Quercus
1.3 ha implemented and 312.6 ha proposed (Target 50 ha)	Bird / Fauna Monitoring	ASAMUSAR, ACETUSAMA, ASOMOBI), private compare (Fresh Del Monte), and public sector (INDER, SINAC).
41.23 ha implemented (Target 50 ha)	Wildlife monitoring / Camera trap installation	SITRABI, the teaching staff of the educational centers and the Ministry of Culture and Sports, through the Quiriguá Archaeological Park for the development of t EcoAprendo+ program.





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# SOCIAL DIVERSITY AND INCLUSION

# **GENDER DIVERSITY**

REGION

GLOBAL

**North America** 

APAC

Europe & Africa

MENA

LATAM

# **GLOBAL LEADERSHIP TEAM\***

### MALE

11 (85**%**)

\*Leadership team includes those in executive management

# **NEW HIRES**

MALE	FEMALE
5,848	1,916





MALE	FEMALE	NOT DISCLOSED
78%	22%	0.04%
56%	43%	0.62%
85%	15%	_
63%	37%	_
83%	17%	_
83%	17%	_

### FEMALE

2 (15%)

# **TURNOVER**

NOT DISCLOSED	TOTAL	MALE	FEMALE	NOT DISCLOSED	ΤΟΤΑ
18	7,782	6,535	1,864	8	8,407









REGION YEARS OLDOLDYEARS OLDREGION YEARS OLDYEARS OLDOLDYEARS OGLOBAL35%48%17%GLOBAL26%57%17%PAY RATIO - NORTH AMERICA*	VING OUR ALUES		VIDING LTHY CHOICES	GROWI	ING WITH OUR IERS AND COMMUNIT	'IES	PROTECTING OUR PLANET	
Colspan="4">Colspan="4"   Colspan="4">Colspan="4" Colspan="4">Colspan="4"   Colspan="4">Colspan="4"Colspan="4"Colspan="4"Colspan="4"Colspan="4"Colspan="4"Colspan="4"Colspan="4"Colspan="4"Colspan="4"Colspan="4"Colspan="4"Colspan="4"Colspan="4"Colspan="4"Colspa			BLACK/A		<b>W</b> F	IITE		
J.S. EMPLOYEES     ASIAN     BLACK OR AFRICAN AMERICAN     WHITE       1%     1%     2%     5%       71%     1%     2%     5%       BEREATIONAL UNDER 30 YEARS OLD     30-50 YEARS OLD     OVER 5 VEARS OLD       GLOBAL     26%     57%     17%       REGION     UNDER 30 YEARS OLD     OVER 50 YEARS OLD     Sold     Sold       NEW HIRES     TURNOVER     17%     1%       Scobal     30-50 YEARS OLD     EREGION     UNDER 30 YEARS OLD     OVER 50 YEARS OLD       3LOBAL     35%     48%     17%     GLOBAL     26%     57%     17%								31%
SERER-FIONAL DIVERSITY         REGION       UNDER 30 YEARS OLD       30-50 YEARS OLD       OVER 50 YEARS OLD         GLOBAL       26%       57%       17%         NEW HIRES       UNDER 30 OLD       30-50 YEARS OLD       OVER 50 YEARS OLD       UNDER 30 OLD       30-50 YEARS OLD       OVER 50 OLD         GLOBAL       35%       48%       17%       GLOBAL       26%       57%       17%	J.S. EMPL	LOYEES		-				NHITE
REGION UNDER 30 YEARS OLD 30-50 YEARS OLD OVER 5 YEARS OLD   GLOBAL 26% 57% 17%   NEW HIRES REGION UNDER 30 YEARS OLD 30-50 YEARS OLD OVER 50 YEARS OLD   GLOBAL 35% 48% 17%   GLOBAL 26% 57% 17%	7	1%	19	%	2	%		5%
NEW HIRESTURNOVERRegionUNDER 30 YEARS OLD30-50 YEARS OLDOVER 50 YEARS OLDGLOBAL35%48%17%GLOBAL26%57%17%PAY RATIO - NORTH AMERICA*	REG	GION	UNDER 30 Y				OVER 5	
REGIONUNDER 30 YEARS OLD30-50 YEARS YEARS OLDOVER 50 YEARS OLDREGIONUNDER 30 	GLC	)BAL	26	%	57	%		17%
REGION YEARS OLDOLDYEARS OLDREGION YEARS OLDYEARS OLDOLDYEARS OGLOBAL35%48%17%GLOBAL26%57%17%PAY RATIO - NORTH AMERICA*	NEW HIR	ES			TURNOV	'ER		
PAY RATIO - NORTH AMERICA*	REGION				REGION			OVER 50 YEARS OLD
PAY RATIO – NORTH AMERICA* PAY RATIO OF WOMEN TO MEN: 73%	GLOBAL	35%	48%	17%	GLOBAL	26%	57%	17%
PAY RATIO OF WOMEN TO MEN: 73%		O - NORTI	H AMERICA	*				
	PAY RATIO O	F WOMEN TO	MEN:		73%			

# SOCIAL RACIAL AND ETHNIC DIVERSITY





SHIP TEAM* BLACK/AFRICAN AMERICAN	WHITE	ARABIC/MIDDLE EASTERN
8%	8%	31%
rs of our leadership team identify. Our leadersh	ip team includes those in executive m	nanagement.







# SOCIAL RACIAL AND ETHNIC DIVERSITY

# **ANNUAL INJURY RATES INJURY RATES (PER 200,0**

**Fatality Rate** 

**High Consequence Injury Rate** 

**Total Injury Rate** 

### **TOTAL INJURIES**

Fatalities

**High Consequence Injuries** 

**Total Injuries** 

**Hours Worked** 





,000 HOURS WORKED)	2019	2020	2021	2022
	0.011	0.004	0.009	0
ite	0.211	0.123	0.141	0.063
	7.457	7.064	6.517	7.379

2019	2020	2021	2022
5	2	4	0
100	60	65	28
3,531	3,439	3,011	3,305
94,708,974	97,362,916	92,399,769	89,580,968







Fresh Del Monte Inc. has reported the information cited in this GRI content index for **STATEMENT OF USE** the period of January 1, 2022, to December 31, 2022, with reference to the GRI Standards. **GRI 1 USED** GRI 1: Foundation 2021 **APPLICABLE GRI SECTOR STANDARD(S)** GRI 13: Agriculture, Aquaculture and Fishing

DISCLOSURE + SECTOR STANDARD #	DISCLOSURE DESCRIPTION	<b>REPORTING LOCATION</b>	<b>ADDITIONAL REMARKS</b>
		GRI 2: General Disclosures 2021	
2-1	Organizational details	<ul> <li>About Us</li> <li>GRI Content Index</li> <li><u>10k Report,</u> page 3</li> </ul>	a. Fresh Del Monte Produce Inc b. Public corporation c. Coral Gables, Florida, United States d. 10k Report, pg. 3
2-2	Entities included in the organization's sustainability reporting	• <u>10k Report,</u> page 324	
2-3	Reporting period, frequency and contact point	· About This Report	January 1 to December 31, 2022
2-4	Restatements of information	• Content Index	No restatements of information to report.
2-5	External assurance	• Content Index	Third-party assurance was not sought for this report
2-6	Activities, value chain and other business relationships	• Content Index	We did not seek third-party assurance for this report. This is something that may be considered in the future.
2-7	Employees	<ul> <li>Company Overview</li> <li>Living Our Values</li> <li>Content Index</li> </ul>	
2-9	Governance Structure and Composition	<ul> <li>ESG Oversight and Governance</li> <li>Content Index</li> </ul>	Further details of our ESG governance approach and structure, including executive compensation, were outlined on pages 8 and 9 of our <u>2020</u> <u>Sustainability Report.</u>

# GRI CONTENT INDEX





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DISCLOSURE + SECTOR STANDARD #	<b>DISCLOSURE DESCRIPTION</b>	<b>REPORTING LOCATION</b>	<b>ADDITIONAL REMARKS</b>
2-10	Nomination and selection of the highest governance body	• Our nomination and selection process is in our Proxy <u>https://</u> <u>investorrelations.freshdelmonte.co</u> <u>m/sec-filings/sec-filings-details/</u> <u>default.aspx?FilingId=16513943</u> starting at page 22.	
2-11	Chair of the highest governance body	<ul> <li><u>Content Index</u></li> <li><u>Fresh Del Monte website,</u></li> <li><u>Board of Directors</u></li> </ul>	Our CEO, Mohammad Abu-Ghazaleh, is the chairman of our board.
2-12	Role of highest governance body in overseeing the management of impacts	<ul> <li>ESG Oversight and Governance</li> </ul>	
2-13	Delegation of responsibility for managing impacts	<ul> <li>ESG Oversight and Governance</li> </ul>	
2-14	Role of the highest governance body in sustainability reporting	<ul> <li>ESG Oversight and Governance</li> </ul>	

Conflicts of interest 2-15

GRI CONTENT INDEX





2022 Proxy Statement, page
 32 and 103-104

Any conflicts of interest that arise from or out of the Board are resolved through our Code of Ethics Policy which is addressed in our proxy at <u>https:// investorrelations.freshdelmonte.com/sec-filings/</u> sec-filings-details/default.aspx?FilingId=16513943 starting at page 24.

Any conflicts of interest that arise from or out of the Board are resolved through our Code of Ethics Policy which is addressed in our proxy at <u>https://</u> <u>investorrelations.freshdelmonte.com/sec-filings/</u> <u>sec-filings-details/default.aspx?FilingId=16513943</u> starting at page 24.







SECTOR STANDARD #	DISCLOSURE DESCRIPTION	<b>REPORTING LOCATION</b>	<b>ADDITIONAL REMARKS</b>
2-16	Communication of critical concerns	∙ Content Index	Communication of critical concerns that pose material risks to the business of the Company to the Board by management is a core responsibility of th CEO. The regular cycle of Quarterly Board meeting generally provides adequate opportunity for such reporting. If additional communication is necessary the Company also has three Committees (Governance, Compensation and Audit) that can meet between regularly scheduled meetings of the Board, and the entire Board can convene for meetings outside of the regular schedule. Additional concerns can be communicated to the Board through the internal audit function and the company's ethics and compliance reporting mechanisms.
2-17	Collective knowledge of the highest governance body	<ul> <li>The collective knowledge of our sustainability efforts are addressed in our proxy at <u>https://</u> <u>investorrelations.freshdelmonte.co</u> <u>m/sec-filings/sec-filings-details/</u> <u>default.aspx?FilingId=16513943</u> starting at page 28. Further all our Directors have access to and are members of NACD, which provides extensive Director education on all governance topics, including but not limited to ESG and environmental/sustainability topics.</li> </ul>	
2-18	Evaluation of the performance of the highest governance body	<ul> <li><u>2023 Proxy Statement</u>, pgs. 5 and 18</li> </ul>	
2-19	Remuneration policies	• 2023 Proxy Statement, pgs. 42 and 51	

ROVIDING	
EALTHY CHOICES	











DISCLOSURE + SECTOR STANDARD #	<b>DISCLOSURE DESCRIPTION</b>	<b>REPORTING LOCATION</b>	<b>ADDITIONAL REMARKS</b>
2-20	Process to determine remuneration	<ul> <li>2023 Proxy Statement, pg. 46</li> </ul>	
2-21	Annual total compensation ratio	• Content Index	955 to 1
2-22	Statement on sustainable development strategy	• Message from the CEO	
2-23	Policy commitments	<ul> <li>ESG Oversight and Governance</li> </ul>	
2-24	Embedding policy commitments	<ul> <li>ESG Oversight and Governance</li> <li>Global Vendor Code of Business Ethics and Conduct, pg. 2</li> </ul>	
2-25	Processes to remediate negative impacts	<ul> <li>ESG Oversight and Governance</li> <li>2021 Sustainability Report, pg. 73</li> </ul>	
2-26	Mechanisms for seeking advice and raising concerns	<ul> <li>ESG Oversight and Governance</li> <li>Code of Conduct and Business Ethics Policy, pgs. 9-10</li> </ul>	
2-27	Compliance with laws and regulations	<ul> <li>ESG Oversight and</li> <li>Governance</li> <li>Content Index</li> </ul>	We are firmly committed to complying with all statutory and regulatory corporate governance standards and adhering to the principles of good corporate governance by emphasizing transparency, independence, accountability, responsibility, and fairness. We review our systems and guidelines from time to time to ensure we are operating as transparently and accountably as possible.











DISCLOSURE + SECTOR STANDARD #	DISCLOSURE DESCRIPTION	<b>REPORTING LOCATION</b>	<b>ADDITIONAL REMARKS</b>
2-28	Membership associations	<ul> <li>Company Overview</li> </ul>	International Fresh Produce Association, Kenya Association of Manufacturers (KAM), American Chamber of Commerce (AMCHAM)
2-29	Approach to stakeholder engagement	• Approach to Sustainability	
2-30	Collective bargaining agreements	• Content Index	Approximate 37% of employees covered
		GRI 3: Material Topics 2021	
3-1	Process to determine material topics	· Approach to Sustainability	
3-2	List of material topics	<ul> <li>Approach to Sustainability</li> </ul>	
		Material Topic Supply Chain	
3-3	Management of material topics	<ul> <li>Growing with Our Suppliers and Communities</li> <li>Vendor Code of Business Ethics and Conduct</li> </ul>	
	Μ	aterial Topic Risk and Crisis Manage	ment
3-3	Management of material topics	<ul> <li>ESG Oversight and Governance</li> </ul>	
		Material Topic Climate Change	
3-3	Management of material topics	<ul> <li>Protecting Our Planet</li> </ul>	
	GRI	305: Emissions 2016 Topic 13.1 Em	nissions
305-1 13.1.2	Direct (Scope 1) GHG emissions	<ul> <li>Protecting Our Planet</li> <li>Performance Metrics - Environmental</li> </ul>	
305-2 13.1.3	Energy indirect (Scope 2) GHG emissions	<ul> <li>Protecting Our Planet</li> <li>Performance Metrics - Environmental</li> </ul>	
305-3 13.1.4	Other indirect (Scope 3) GHG emissions	<ul> <li>Protecting Our Planet</li> <li>Performance Metrics - Environmental</li> </ul>	
305-4 13.1.5	GHG emissions intensity	<ul> <li>Performance Metrics - Environmental</li> </ul>	





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DISCLOSURE + SECTOR STANDARD #	DISCLOSURE DESCRIPTION	<b>REPORTING LOCATION</b>	<b>ADDITIONAL REMARKS</b>
		Material Topic Sustainable farming	
		Topic 13.3.1 Sustainable Farming	
	Μ	aterial Topic Risk and Crisis Managem	ent
3-3	Management of material topics	<ul> <li>Protecting Our Planet</li> </ul>	
	GRI 3	04: Biodiversity 2016 Topic 13.3 Biodi	versity
304-1 13.3.2	Operational sites owned, leased, managed in, or adjacent to, protected areas and areas of high biodiversity value outside protected areas	<ul> <li>Fresh Del Monte website,</li> <li>Conserving Biodiversity</li> <li>Performance Metrics -</li> <li>Environmental</li> </ul>	
304-2 13.3.3	Significant impacts of activities, products and services on biodiversity	• Protecting Our Planet	
304-3 13.3.4	Habitats protected or restored	<ul> <li>Protecting Our Planet</li> <li>Performance Metrics -</li> <li>Environmental</li> <li>Fresh Del Monte website,</li> <li>Conserving Biodiversity</li> </ul>	
		Material Topic Water Stewardship	
	GRI 303: Wat	er and Effluents 2018 Topic 13.7 Wate	r and effluents
3-3 13.7.1	Management of material topics	• Protecting Our Planet	
303-3 13.7.4	Water withdrawal	<ul> <li>Protecting Our Planet</li> <li>Performance Metrics - Environmental</li> </ul>	
303-4 13.7.5	Water discharge	<ul> <li>Protecting Our Planet</li> <li>Performance Metrics - Environmental</li> </ul>	











	DISCLOSURE + SECTOR STANDARD #
г	
	306-1
	13.8.1
	13.8.2
	306-2
	13.8.3
	306-3
	13.8.4
	306-4

SECTOR STANDARD #	DISCLOSURE DESCRIPTION	<b>REPORTING LOCATION</b>	<b>ADDITIONAL REMARKS</b>
		laterial Topic Circular Economy and Wa	aste
		GRI 306: Waste 2020 Topic 13.8 Wast	te
306-1	Waste generation and		
13.8.1	significant waste-related	<ul> <li>Protecting Our Planet</li> </ul>	
13.8.2	impacts		
306-2	Management of significant	<ul> <li>Protecting Our Planet</li> </ul>	
13.8.3	waste-related impacts		
306-3		<ul> <li>Protecting Our Planet</li> </ul>	
13.8.4	Waste generated	<ul> <li><u>Performance Metrics -</u></li> <li><u>Environmental</u></li> </ul>	
306-4		Protecting Our Planet	
13.8.5	Waste diverted from disposal	• Performance Metrics -	
		<u>Environmental</u> <u>· Protecting Our Planet</u>	
306-5	Waste directed to disposal	<ul> <li>Performance Metrics -</li> </ul>	
13.8.6		Environmental	
		Material Topic Human Rights	
		<ul> <li>Living Our Values</li> <li>Vendor Code of Business</li> </ul>	
3-3	Management of material topics	Ethics	
	<u> </u>	• Code of Conduct and Business	
		Ethics Policy	
	GRI 411: Rights of Indi	genous Peoples 2016 Topic 13.14 Righ	
411-1	Incidents of violations involving	<ul> <li>Content Index</li> </ul>	There were no reported incidents of violations
13.14.2	rights of indigenous peoples		involving rights of Indigenous peoples in 2022.
	GRI 405: Diversity and Equal O	pportunity 2016 Topic 13.15 Non-disc	crimination and equal opportunity
3-3	Management of material topics	<ul> <li>Living Our Values</li> </ul>	
13.15.1	<u> </u>	<b>~</b>	
405-1	Diversity of governance bodies	• Performance Metrics - Social	
13.15.2	and employees		
405-2	Ratio of basic salary and	• Performance Metrics - Social	
13.15.3	remuneration of women to men		

SECTOR STANDARD #	DISCLOSURE DESCRIPTION	<b>REPORTING LOCATION</b>	<b>ADDITIONAL REMARKS</b>
	Μ	aterial Topic Circular Economy and Wa	
		GRI 306: Waste 2020 Topic 13.8 Wast	e.
306-1	Waste generation and		
13.8.1	significant waste-related	<ul> <li>Protecting Our Planet</li> </ul>	
13.8.2	impacts		
306-2	Management of significant	<ul> <li>Protecting Our Planet</li> </ul>	
13.8.3	waste-related impacts		
306-3		<ul> <li>Protecting Our Planet</li> </ul>	
13.8.4	Waste generated	<ul> <li><u>Performance Metrics -</u></li> <li><u>Environmental</u></li> </ul>	
306-4		<ul> <li>Protecting Our Planet</li> </ul>	
13.8.5	Waste diverted from disposal	<ul> <li><u>Performance Metrics -</u></li> </ul>	
		<u>Environmental</u> <u>· Protecting Our Planet</u>	
306-5	Waste directed to disposal	Performance Metrics -	
13.8.6		<u>Environmental</u>	
		Material Topic Human Rights	
		<ul> <li>Living Our Values</li> <li>Vendor Code of Business</li> </ul>	
3-3	Management of material topics	Ethics	
		<ul> <li>Code of Conduct and Business</li> </ul>	
		Ethics Policy	
	GRI 411: Rights of Indig	genous Peoples 2016 Topic 13.14 Righ	nts of indigenous peoples
411-1	Incidents of violations involving	Content Index	There were no reported incidents of violations
13.14.2	rights of indigenous peoples		involving rights of Indigenous peoples in 2022.
	GRI 405: Diversity and Equal Op	oportunity 2016 Topic 13.15 Non-disc	rimination and equal opportunity
3-3	Management of material topics	<ul> <li>Living Our Values</li> </ul>	
13.15.1	Management of material topics	<u>Living Our values</u>	
405-1	Diversity of governance bodies	• Performance Metrics - Social	
13.15.2	and employees	<u>renomance metrics - Social</u>	
405-2	Ratio of basic salary and	Porformance Matrice Social	
13.15.3	remuneration of women to men	<ul> <li>Performance Metrics – Social</li> </ul>	











DISCLOSURE + SECTOR STANDARD #	DISCLOSURE DESCRIPTION	<b>REPORTING LOCATION</b>	<b>ADDITIONAL REMARKS</b>	
	GRI	406: Non-discrimination 2016 Topic 1	3.15.4	
406-1 13.15.4	Incidents of discrimination and corrective actions taken	• Content Index	There were no reported incidents of discrimination in 2022.	
	GRI 409: Forced or Co	mpulsory Labor 2016 Topic 13.16 For	rced or Compulsory Labor	
3-3 13.6.1	Management of material topics	<ul> <li>Living Our Values</li> </ul>		
GRI 407: F	Freedom of Association and Collec	ctive Bargaining 2016 Topic 13.18 Fre	edom of Association and Collective Bargaining	
3-3 13.18.1	Management of material topics	<ul> <li>Living Our Values</li> <li>Content Index</li> </ul>	We respect the right of all employees to participate in labor organizations and collective bargaining agreements.	
407-1 13.18.2	Operations and suppliers in which the right to freedom of association and collective bargaining may be at risk	• Content Index	In 2022, employees were engaged with 94 collective bargaining agreements.	
		Material Topic Diversity and Inclusic		
		405: Diversity and Equal Opportunity	y 2016	
3-3	Management of material topics	<ul> <li>Living Our Values</li> </ul>		
405-2 13.15.3	Ratio of basic salary and remuneration of women to men	<ul> <li>Living Our Values</li> <li>Performance Metrics - Social</li> </ul>		
		erial Topic Wellbeing of workers & em	• •	
	GRI 403: Occupational Health & Safety Topic 13.19 Occupational Health & Safety			
3-3 13.19.1	Management of material topics	<ul> <li>Living Our Values</li> </ul>		
403-1 13.19.2	Occupational health and safety management system	• Living Our Values		
403-2 13.9.3	Hazard identification, risk assessment, and incident investigation	<ul> <li>Living Our Values</li> </ul>		
403-3 13.19.4	Occupational health services	• Living Our Values		























GRI	DISCLOSURE + SECTOR STANDARD #
	403-4
CONTENT	13.19.5
INDEX	403-5
INDEA	13.19.6
	403-6
	13.19.7
	403-7
	13.19.8
	403-8
	13.19.9
	403-9
	13.19.10
	3-3
	13.20.1
	401-1

SECTOR STANDARD #	DISCLOSURE DESCRIPTION	<b>REPORTING LOCATION</b>	<b>ADDITIONAL REMARKS</b>
403-4 13.19.5	Worker participation, consultation, and communication on occupational health and safety	• Living Our Values	
403-5 13.19.6	Worker training on occupational health and safety	• Living Our Values	
403-6 13.19.7	Promotion of worker health	• Living Our Values	
403-7 13.19.8	Prevention and mitigation of occupational health and safety impacts directly linked by business relationships	<ul> <li>Living Our Values</li> </ul>	
403-8 13.19.9	Workers covered by an occupational health and safety management system	<ul> <li>Living Our Values</li> </ul>	
403-9 13.19.10	Work-related Injuries	• Performance Metrics - Social	
	GRI 401	Material Topic Talent Management Employment Topic 13.20 Employme	
3-3 13.20.1	Management of material topics	<ul> <li>Living Our Values</li> </ul>	
401-1	New employee hires and employee turnover	<ul> <li>Living Our Values</li> <li>Performance Metrics - Social</li> </ul>	
401-2	Benefits provided to fulltime employees that are not provided to temporary or part- time employees	• Living Our Values	
		GRI 404: Training & Education	
404-1	Average hours of training per year per employee	• Living Our Values	1.53 hours
404-2	Programs for upgrading employee skills and transition assistance programs	• Living Our Values	

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EALTHY CHOICES	









DISCLOSURE + SECTOR STANDARD #	DISCLOSURE DESCRIPTION	<b>REPORTING LOCATION</b>	<b>ADDITIONAL REMARKS</b>
• Living Our Values	• Living Our Values	• Living Our Values	<ul> <li>Living Our Values</li> </ul>
		Material Topic Consumer Engageme	nt
3-3	Management of material topics	<ul> <li>Providing Healthy Choices</li> </ul>	
		GRI 417: Marketing & Labelling	
417-1	Requirements for product and service information and labeling		Our rigorous approval process for our labeling, trademarking, and marketing activities is in place to ensure transparency for our consumers.
417-2	Incidents of non-compliance concerning product and service information labeling	<ul> <li>Providing Healthy Choices</li> <li>Content Index</li> </ul>	In 2022, we did not have any incidents of non- compliance concerning marketing,
417-3	Incidents of noncompliance concerning marketing communications		communications, products and services information or labeling.
		Material Topic Health and Nutrition	
3-3	Management of material topics	<ul> <li>Providing Healthy Choices</li> </ul>	
	1:	<b>3.10 GRI 416: Customer Health and S</b>	afety
416-1	Assessment of the health and safety impacts of product and services category	• Content Index	We monitor the effectiveness of our programs and processes by communicating and tracking key global food safety KPIs at100% of facilities and routinely conducting announced and unannounced on-site audits of our global facilities and key suppliers to verify and validate reporting.
		Material Topic Food Quality and Safe	ty
		Topic 13.10 Food Safety	
3-3 13.10.1	Management of material topics	• Providing Healthy Choices	
416-1 13.10.2	Assessment of the health and safety impacts of product and service categories	• Providing Healthy Choices	
416-2 13.10.3	Incidents of non-compliance concerning the health and safety impacts of products and services	<ul> <li>Providing Healthy Choices</li> <li>Content Index</li> </ul>	There were no reported incidents of non- compliance concerning the health and safety impacts of products and services in 2022.

SECTOR STANDARD #	<b>DISCLOSURE DESCRIPTION</b>	<b>REPORTING LOCATION</b>	<b>ADDITIONAL REMARKS</b>
<ul> <li>Living</li> <li>Our Values</li> </ul>	• Living Our Values	<ul> <li>Living Our Values</li> </ul>	<ul> <li>Living Our Values</li> </ul>
		Material Topic Consumer Engageme	nt
3-3	Management of material topics	<ul> <li>Providing Healthy Choices</li> </ul>	
		GRI 417: Marketing & Labelling	
417-1	Requirements for product and service information and labeling		Our rigorous approval process for our labeling, trademarking, and marketing activities is in place to ensure transparency for our consumers.
417-2	Incidents of non-compliance concerning product and service information labeling	<ul> <li>Providing Healthy Choices</li> <li>Content Index</li> </ul>	In 2022, we did not have any incidents of non- compliance concerning marketing,
417-3	Incidents of noncompliance concerning marketing communications		communications, products and services information or labeling.
		Material Topic Health and Nutrition	ו
3-3	Management of material topics	<ul> <li>Providing Healthy Choices</li> </ul>	
	1:	3.10 GRI 416: Customer Health and S	afety
416-1	Assessment of the health and safety impacts of product and services category	• Content Index	We monitor the effectiveness of our programs and processes by communicating and tracking key global food safety KPIs at100% of facilities and routinely conducting announced and unannounced on-site audits of our global facilities and key suppliers to verify and validate reporting.
		Material Topic Food Quality and Safe	ety
		Topic 13.10 Food Safety	
3-3 13.10.1	Management of material topics	• Providing Healthy Choices	
416-1	Assessment of the health and		
13.10.2	safety impacts of product and service categories	<ul> <li>Providing Healthy Choices</li> </ul>	
416-2 13.10.3	Incidents of non-compliance concerning the health and safety impacts of products and services	<ul> <li>Providing Healthy Choices</li> <li>Content Index</li> </ul>	There were no reported incidents of non- compliance concerning the health and safety impacts of products and services in 2022.





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DISCLOSURE + SECTOR STANDARD #	DISCLOSURE DESCRIPTION	<b>REPORTING LOCATION</b>	<b>ADDITIONAL REMARKS</b>
			100% of our suppliers are certified by a GFSI- recognized food safety certification program
			GFSI certified audit schemes;
	Report the percentage of		PRIMUS - main one for US, and others globally
12 10 /	production volume from sites certified to internationally	<ul> <li>Providing Healthy Choices</li> </ul>	FSSC 22000 - APAC, EU, MENA, UK, Kenya
13.10.4	recognized food safety	<ul> <li>Content Index</li> </ul>	SQF – co-packers southeast Asia for EU
	standards, and list these standards		BRC- UK, Kenya, EU
			IFS – Kenya
			GLOBALG.A.P growers for FCO doing business with McDonalds (S. Korea, MENA)
13.10.5	Report the number of recalls issued for food safety reasons and the total volume of products recalled	• Content Index	0 recalls
		Material Topic Community Engagem	
	GRI 413: Loc	al Communities 2016 Topic 13.12 Lo	cal Communities
3-3	Management of material topics	• <u>Growing with our Suppliers</u> and Communities	
	GRI 203: Indii	ect Economic Impacts Topic 13.22 Ec	conomic Inclusion
203-1	Infrastructure investments and	• Growing with Our Suppliers	
13.22.3	services supported	and Communities	
203-2	Significant indirect economic	• Growing with Our Suppliers	
13.22.4	impacts	and Communities	
		Topic 13.5 Soil Health	
3-3 13.5.1	Management of material topics	• Protecting our Planet	
		Topic 13.6 Pesticides Use	
3-3 13.6.1	Management of material topics	• Protecting our Planet	











DISCLOSURE + SECTOR STANDARD #	DISCLOSURE DESCRIPTION	<b>REPORTING LOCATION</b>	<b>ADDITIONAL REMARKS</b>
		Topic 13.9 Food Security	
3-3 13.9.1	Management of material topics	• Providing Healthy Choices	
		Topic 13.11 Animal Health and Welf	are
3-3 13.11.1	Management of material topics	• Providing Healthy Choices	
13.11.2	Report the percentage of production volume from sites of the organization certified to third-party animal health and welfare standards, and list these standards.	<ul> <li>Providing Healthy Choices</li> <li>Content Index</li> </ul>	100% of our animal-based products are certified to third-party animal health and welfare standards. Those standards include Good Manufacturing Practices (GMP), ISO 9002 Quality Management, and Hazard Analysis Critical Control Point (HACCP) food safety management.
GRI 408: Child Labor Topic 13.17 Child Labor			
3-3 13.17.1	Management of material topics	· Living our Values	
408-1 13.17.2	Operations and suppliers at significant risk for incidents of child labor	<ul> <li>Living Our Values</li> <li>Content Index</li> </ul>	72% of our core product operations (for bananas, melon, and pineapple) have external verification fo international social protocols such as GRASP & ETI.
		Topic 13.26 Anti-corruption	
3-3 13.26.1	Management of material topics	<ul> <li>ESG Oversight and Governance</li> </ul>	













# **STANDARD: AGRICULTURAL PRODUCTS WITHIN THE FOOD & BEVERAGE SECTOR SUSTAINABILITY DISCLOSURE TOPICS & ACCOUNTING METRICS**

CODE	METRIC		
Greenhouse Ga	as Emissions		
FB-AG-110a.1	Gross global S		
	Discussion of		
FB-AG-110a.2	manage Scop		

	an analysis of
FB-AG-130a. 1	Fleet fuel cons

### **Energy Management**

	(3) percentage
FB-AG-130a.1	(2) percentage
	(1) Operation

### Water Management

	(1) Total water
FB-AG-140a.1	(2) total wate
	High or Extrer

Description of FB-AG-140a.2 strategies and

SASB INDEX





### RESPONSE

Scope 1 emissions	747,342 MT CO <sub>2</sub> e
long-term and short-term strategy or plan to be 1 emissions, emissions reduction targets, and performance against those targets	Discussed in the Protecting our Planet section
sumed, percentage renewable	6,065,447 GJ (1,684,846 MWh)
al energy consumed,	(1) 998,615 GJ (277,393,062 kWh)
e grid electricity,	(2) 79%
e renewable	(3)21%
	(1) 92,994 megaliters
withdrawn,	(2) 22,676 megaliters, 77%
r consumed, percentage of each in regions with mely High Baseline Water Stress	We utilize the WRI Aqueduct tool to understand what percentage our operations are in areas of water stress. We consider water str to be Medium-High or greater.
	<ul> <li>Risk: flooding (coastal, fluvial, groundwater) in East Africa a Central America</li> </ul>
of water management risks and discussion of I practices to mitigate those risks	o Primary response: develop flood emergency plans; prioritize use of water, cost reduction initiatives, drip irrigat implementation in more areas, and improvement on storage a abstraction capacity.

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METRIC CODE

FB-AG-140a.3

Food Safety			
	Global Food Sa		
	(1) non-conforr		
FB-AG-250a.1	(2) associated o		
	(a) major and		
	(b) minor non-a		



### **RESPONSE**

\$110,277.24.

During 2022, we received 9 fines that sum up a total of Two in Houston, where FDM was requested to make the necessary adjustments to achieve compliance and submit SOPs to cover all permit notification requirements as applicable to the facility for timely notification of circumstance such as spill/slug discharge, selfmonitoring violations, changes in production affecting discharge and/or pretreatment, ownership transfer. At our Baltimore operation, we had 4 surcharge assessments, where FDM was imposed a quarterly surcharge based on water volume

Number of incidents of non-compliance associated with water and discharge for Bio-oxygen Demand, Total Suspended Solids, quantity and/or quality permits, standards, and regulations and Total Phosphorus. There are preset limits for each discharge. The county will test the effluent flow coming out of the facility monthly. We have a 3rd party lab conduct the same tests and submit the results to Howard County Bureau of Utilities. From there they take the mean average of all results to assess the surcharge based on the formulas. We also monitor our wastewater mixing/ dilution rate within the building before it gets sent out to the effluent and submit weekly reports of the readings to the county.

> In Toronto we received 3 surcharges based on water volume and discharge for Bio-oxygen Demand.

Safety Initiative (GFSI) audit

rmance rate and

corrective action rate for

conformances

All of our processing facilities undergo yearly GSFI-approved audits; we have passed all of these audits with a 90% or better score. No major non-conformances were identified, and 100% of minor non-conformances were dealt with within 24 hours.



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# CODE FB-AG-250a.2 FB-AG-250a.3

### Workforce Heal

METRIC	RESPONSE
Percentage of agricultural products sourced from suppliers certified to a Global Food Safety Initiative (GFSI) recognized food safety certification program	Over 90% of our suppliers are certified to GFSI or GLOBALG.A.P.
(1) Number of recalls issued and	(1) No product recalls in 2022
(2) total amount of food product recalled	(2) 0
th & Safety	
(1) Total recordable incident rate (TRIR),	
(2) fatality rate, and	(1) 7.379
(3) near miss frequency rate (NMFR) for	(2) .004 Fatality Rate
(a) direct employees and	(3) Not reported
(b) seasonal and migrant employees	
& Social Impacts of Ingredient Supply Chain	
Percentage of agricultural products sourced that are certified to a third-party environmental and/or social standard, and percentages by standard	Approximately 88% of our products are certified by a sustaina standard
Suppliers' social and environmental responsibility audit	
(1) non-conformance rate and	Not reported
(2) associated corrective action rate for (a) major and (b) minor non-conformances	Notreported
Discussion of strategy to manage environmental and social risks arising from contract growing and commodity sourcing	We have several programs to address the risks associated with social and environmental impact of contract growing a commodity sourcing. Third-party growers are required to adhere the Vendor Code of Business Ethics and Conduct, and we suppliers to undergo external audits to confirm their complia with internationally accepted standards.

FB-AG-320a.1

### **Environmental** &

FB-AG-430a.1	Percentage o		
	to a third-pa		
	percentages k		
FB-AG-430a.2	Suppliers' soc		
	(1) non-confo		
	(2) associated		
	non-conforma		

FB-AG-430a.3



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### METRIC CODE

**GMO Management** 

FB-AG-430b.1

Discussion of modified orga

### **Ingredient Sourcing**

Identification FB-AG-440a.1 opportunities

FB-AG-440a.2

Percentage of High or Extren





## RESPONSE

	Fresh Del Monte always begins with strict compliance with the regulations of each country where it operates. The use of GMOs must be previously authorized by the research and quality department, who have the technical knowledge to properly handle these products.
of strategies to manage the use of genetically	
ganisms (GMOs)	Fresh Del Monte has a proprietary/patented variety of genetically modified pink pineapple; that was approved by FDA, USDA, and Health Canada. It is sold in North America (USA and Canada) and a few countries that have approved its importation and consumption. In all cases, clients and consumers are clearly informed that this variety was developed using bioengineering techniques.
	Freeh Del Mantela primary grand include banana pinagonale and
	Fresh Del Monte's primary crops include banana, pineapple, and avocado, accounting for 37%, 13%, and 7% of our annual revenue, respectively.
n of principal crops and description of risks and s presented by climate change.	Main climate-related risks associated with banana production include flooding from heavy rainfall or hurricanes, water shortages, and crop diseases. The main climate-related risk associated with pineapple production is drought.
	A detailed description of our approach to managing these risk was included in our <b>2021 Sustainability Report</b> , page 72.
of agricultural products sourced from regions with	Banana: 31%
emely High Baseline Water Stress	Pineapple: 16%



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## **ACTIVITY NETRICS**

METRIC	RESPONSE		
	Bananas: 1,811,710		
Production by principal crop (Metric tons (t))	Pineapples: 534,681		
	Melons: 92,389		
	Avocado: 73,756		
Number of processing facilities	About 42 (10k 2023)		
Total land area under active production (Hectares)	23,393 hectares owned, and 16,542 hectares leased		
Cost of agricultural products sourced externally (USD)	Bananas: 457,872,703.89 Pineapples: 80,171,092.67 Melons: 1,314,538.60 Avocado: 193,720,902.07		
	Number of processing facilities Total land area under active production (Hectares)		











	TCFD CORE ELEMENT	<b>RECOM</b> (ABBREV
	Governance	Degree of
		Manageme
		Climate-re opportunit
	Strategy	Impacts of
		Resilience strategy
		Climate ris
	Risk Management	Climate ris
		Integration manageme
		Climate-re
	Metrics & Targets	GHG emiss
		Manageme targets and

# TCFD INDEX

In line with the recommendations of TCFD, we have elected to publicly disclose our climate-related information through our annual CDP Climate **Change Questionnaire** response for 2022. The following index maps the **TCFD's disclosure** framework to our **Sustainability Report and CDP** responses.





## MENDED DISCLOSURE REPORTING LOCATION

(IATED)

e of board oversight	<ul> <li>2022 Sustainability Report - ESG Oversight and Governance</li> <li>2022 CDP Climate Response: C1.1a, C1.1b, C1.1d C1.3a, C2, C3.4</li> <li>2023 Proxy Statement - Corporate Governance</li> </ul>
ement's role	<ul> <li>2022 Sustainability Report - ESG Oversight and Governance</li> <li>2022 CDP Climate Response: C1.2, C1.2a, C2.2</li> <li>2023 Proxy Statement - Corporate Governance</li> </ul>
e-related risks and cunities	• 2022 CDP Climate Response: C2.1, C2.1b, C2.2, C2.2a, C2.3a, C2.4a
s of risks and opportunities	<ul> <li>2022 Sustainability Report - ESG Oversight and Governance</li> <li>SASB Index - Ingredient Sourcing</li> <li>2022 CDP Climate Response: C2.1, C2.3, C3.3, C3.4</li> </ul>
nce of the organization's y	• 2022 CDP Climate Response: C2.3a, C3.1, C3.2a
e risk identification process	<ul> <li>2022 CDP Climate Response: C2.1b, C2.2, C2.2a</li> <li>Global Environment Policy</li> </ul>
e risk-management process	• 2022 CDP Climate Response: C2.1b, C2.2, C2.2a
ition with other risk- ement processes	<ul> <li>2022 Sustainability Report - ESG Oversight and Governance</li> <li>2022 CDP Climate Response: C2.1b, C2.2, C2.2a</li> </ul>
e-related metrics	<ul> <li>2022 Sustainability Report - Protecting our Planet</li> <li>2022 CDP Climate Response: C1.3, C1.3a, C2.4a, C4.2, C4.5a, C6.1, C6.3, C6.5,</li> <li>2022 CDP Water Response: W4</li> <li>2022 CDP Forest Response: F1</li> </ul>
missions	<ul> <li>2022 Sustainability Report - Protecting our Planet and ESG Performance Metrics</li> <li>SASB Index - Greenhouse Gas Emissions</li> <li>2022 CDP Climate Response: C6.1, C6.3, C6.5</li> </ul>
ement of climate-related and metrics	<ul> <li>2022 Sustainability Report - Protecting our Planet</li> <li>2022 CDP Climate Response: C4.1a-b</li> <li>2021 Sustainability - Our approach to Sustainability</li> </ul>

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